



THE UNITED REPUBLIC OF TANZANIA  
NATIONAL AUDIT OFFICE



CONTRACTORS REGISTRATION BOARD  
(CRB)

REPORT OF THE CONTROLLER AND AUDITOR GENERAL ON THE  
FINANCIAL AND COMPLIANCE AUDIT FOR THE FINANCIAL YEAR ENDED  
30 JUNE 2023

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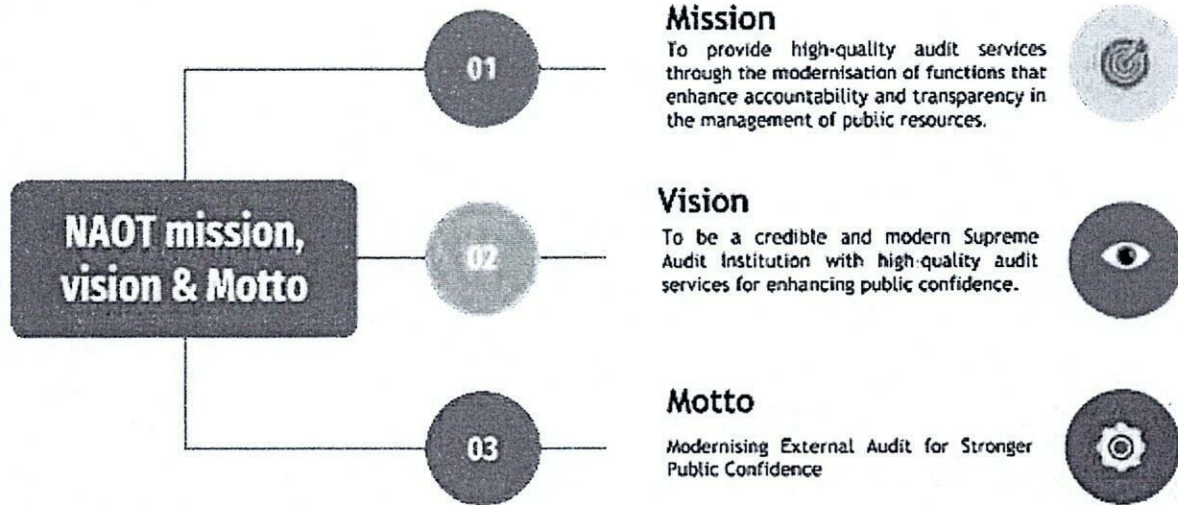
March 2024

AR/PAD/CRB/2022/23

## About the National Audit Office

### Mandate

The statutory mandate and responsibilities of the Controller and Auditor-General are provided for under Article 143 of the Constitution of the United Republic of Tanzania of 1977 and in Section 10 (1) of the Public Audit Act, Cap 418



### Independence and objectivity

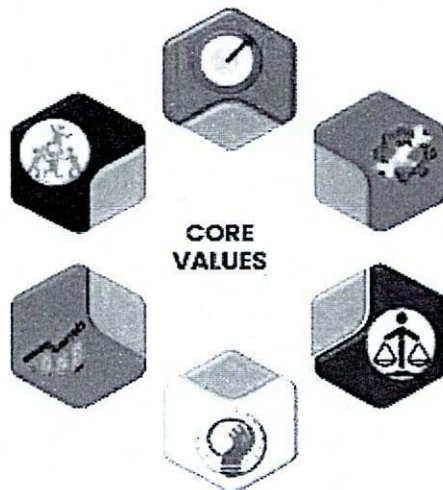
We are an impartial public institution, independently offering high-quality audit services to our clients in an unbiased manner.

### Teamwork Spirit

We value and work together with internal and external stakeholders.

### Results-Oriented

We focus on achievements of reliable, timely, accurate, useful, and clear performance targets.



### Professional competence

We deliver high-quality audit services based on appropriate professional knowledge, skills, and best practices

### Integrity

We observe and maintain high ethical standards and rules of law in the delivery of audit services.

### Creativity and Innovation

We encourage, create, and innovate value-adding ideas for the improvement of audit services.

© This audit report is intended to be used by Contractors Registration Board and may form part of the annual general report, which once tabled to National Assembly, becomes a public document; hence, its distribution may not be limited.

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## Abbreviations

ACM	Annual Consultative Meeting
CAF	Contractors Assistance Fund
CAG	Controller and Auditor General
CRB	Contractors Registration Board
IESBA	International Ethics Standards Board for Accountants
IPSAS	International Public Sector Accounting Standards
ISSAIs	International Standard of Supreme Audit Institutions
KRA	Key Result Area
NBAA	National Board of Accountants and Auditors
NBAQS & BC	National Board of Architects/Quantity Surveyors and Building Contractors
PSSSF	Public Service Social Security Standards
TFRS	Tanzania Financial Reporting Standards

## 1.0 INDEPENDENT REPORT OF THE CONTROLLER AND AUDITOR GENERAL

The Chairman of the Board,  
Contractors Registration Board HQ,  
Mkandarasi place,  
P.O.Box 96,  
Dodoma-Tanzania.

### 1.1 REPORT ON THE AUDIT OF FINANCIAL STATEMENTS

#### Unqualified Opinion

I have audited the financial statements of Contractors Registration Board, which comprise the statement of financial position as at 30 June 2023, and the statement of financial performance, statement of changes in net assets and cash flow statement and the statement of comparison of budget and actual amounts for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly in all material respects, the financial position of Contractors Registration Board as at 30 June 2023, and its financial performance and its cash flows for the year then ended in accordance with International Public Sector Accounting Standards (IPSAS) Accrual basis of accounting and the manner required by the Public Finance Act, Cap. 348.

#### Basis for Opinion

I conducted my audit in accordance with the International Standards of Supreme Audit Institutions (ISSAIs). My responsibilities under those standards are further described in the section below entitled "Responsibilities of the Controller and Auditor General for the Audit of the Financial Statements". I am independent of Contractors Registration Board in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the National Board of Accountants and Auditors (NBAA) Code of Ethics, and I have fulfilled my other ethical responsibilities in accordance with these requirements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Key Audit Matters

Key audit matters are those matters that, in my professional judgment, were of most significance in my audit of the financial statements of the current period. I have determined that there are no key audit matters to communicate in my report.



## Other Information

Management is responsible for the other information. The other information comprises the Director's Report or any other equivalent report, statement of management responsibility, Declaration by the Head of Finance and but does not include the financial statements and my audit report thereon which I obtained prior to the date of this auditor's report.

My opinion on the financial statements does not cover the other information, and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed on the other information that I obtained prior to the date of this audit report, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IPSAS and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

## Responsibilities of the Controller and Auditor General for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an audit report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement when it exists. Misstatements can arise from fraud

or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISSAIs, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my audit report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the entity to cease to continue as a going concern; and
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the financial statements of the current period and are, therefore, the key audit matters. I describe these matters in my audit report unless law or regulation precludes public disclosure about the matter or

when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest of such communication.

In addition, Section 10 (2) of the Public Audit Act, Cap 418 requires me to satisfy myself that the accounts have been prepared in accordance with the appropriate accounting standards.

Further, Section 48(3) of the Public Procurement Act, Cap 410 [R.E 2022] requires me to state in my annual audit report whether or not the audited entity has complied with the procedures prescribed in the Procurement Act and its Regulations.

## 1.2 REPORT ON COMPLIANCE WITH LEGISLATIONS

### 1.2.1 Compliance with the Public Procurement laws

**Subject matter: Compliance audit on procurement of works, goods, and services**

I performed a compliance audit on the procurement of works, goods, and services in the Contractors Registration Board for the financial year 2022/23 as per the Public Procurement laws.

#### Conclusion

Based on the audit work performed, I state that procurement of goods, works and services of Contractors Registration Board is generally in compliance with the requirements of the Public Procurement laws in Tanzania.

### 1.2.2 Compliance with the Budget Act and other Budget Guidelines

**Subject matter: Budget formulation and execution**

I performed a compliance audit on budget formulation and execution in the Contractors Registration Board for the financial year 2022/23 as per the Budget Act and other Budget Guidelines.

#### Conclusion

Based on the audit work performed, I state that Budget formulation and execution of Contractors Registration Board is generally in compliance with the requirements of the Budget Act and other Budget Guidelines.

  
Charles E. Kichere  
Controller and Auditor General,  
Dodoma, United Republic of Tanzania.  
March 2024





**2.0 REPORT BY THOSE CHARGED WITH GOVERNANCE FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023**

**1.1 Introduction**

The Directors present their report which discloses the affairs of CRB for the financial year ended 30 June 2023 in compliance with TFRS 1 (Directors' Report).

**2.1 Establishment**

CRB was established by the Contractors Registration Act, Cap 235, (RE) 2002. CRB is a regulatory body charged with the responsibility for registration, regulation and development of contractors. CRB has its head office located at **Mkandarasi Place, Plot No.5, Block A, NCC Link, 41104 Tambukareli Dodoma** and zonal offices in Dar es Salaam, Mwanza, Dodoma, Mbeya and Arusha regions.

**2.2 Financing**

The financing of the Board consists of:-

- a) Registration and Annual Subscription fees paid by Registered Contractors;
- b) Such sums which may in any manner become payable to or vested in the CRB either under the provisions of the Contractors Registration Act, Cap 235, (RE) 2002 or any other written law or incidental to the carrying out of its functions.

**2.3 Vision**

The vision of the Board is to be a leading institution in the Regulation and development of Contractors.

**2.4 Mission**

The mission of the Board is to regulate and develop a competitive and sustainable contracting industry with capable contractors who deliver quality works and observe safety in pursuit of economic growth.

**2.5 Principal Functions**

The Board's principal activities include registration, regulation and development of contractors in the country. The Board, therefore, ensures that the construction industry in Tanzania is served by competent contractors who observe business ethics, work quality and safety of workmen at large. The Board's functions may be summarized as follows: -

- i. To register contractors (local and foreign) in the construction industry.
- ii. To regulate the activities and conduct of contractors in the construction industry
- iii. To verify and ensure that construction works are undertaken by registered contractors.
- iv. To ensure that all construction works comply with governing regulations and laws of the country.
- v. To set criteria for registration of contractors in different classes and review these criteria from time to time.
- vi. To review the performance of registered contractors from time to time.
- vii. To develop skills and capacity of Local Contractors.
- viii. To liaise and interact with both local and international professional boards and associations.
- ix. To publish and disseminate information related to the construction industry.

## 2.6 Management Structure

The Contractors Registration Board is governed by a Board of Directors comprising members appointed by the Minister responsible for Works. The role of the Board of Directors is to maintain a link between the Government which is the main stakeholder and other stakeholders; establishing policies on the Board's main activities and ensuring management performance in the attainment of corporate objectives.

Management of CRB under the leadership of the Registrar who is the Chief Executive Officer/Accounting Officer is organized in four-line departments as follows: -

- i. The Registration Services Department
- ii. The Enforcement Department
- iii. The Research and Development Department
- iv. The Finance and Administration Department

Under the Registrar's office there are four independent units as follows: -

- i. Legal Service Unit
- ii. Internal Audit Unit
- iii. Procurement Management Unit
- iv. Information, Communication and Technology Unit

## 2.7 Composition of the Board of Directors

Members who served the Board of CRB during the period ended 30 June 2023 are:

**CONTRACTORS REGISTRATION BOARD**

S/N	Name	Position	Academic & Professional Qualification	Nationality	Age Years	Date of Appointment
1.	Mr. Joseph M. Nyamhanga	Chairperson	MSC Civil Engineering, BSc Civil Engineering	Tanzanian	62	20.04.2023
2.	Ms. Farida K. Mawenya	Vice Chairperson	MSC International Construction Management, BEng Electronics and Electrical Engineering	Tanzanian	47	16.02.2023
3.	Mr Andrew W. Massawe	Member	MBA (Tech Management), Post Grad (Comp Science), BSc (Hons)	Tanzanian	61	16.02.2023
4.	Mrs Light Chobya	Member	MSC Civil Engineering, BSc Civil Engineering	Tanzanian	60	22.07.2022
5.	Mr John Bura	Member	MSC Mechanical Engineering, BSc Mechanical Engineering	Tanzanian	68	16.02.2023
6.	Mr Steven A. Masangia	Member	Doctorate in Architecture	Tanzanian	67	16.02.2023
7.	Ms Juliana E. Munisi	Member	Bachelor of Law Degree (LLB) Master of Laws (LLM)	Tanzanian	47	16.02.2023
8.	Ms. Suma S. Mwaitenda	Member	Master of Construction Management, BSC in Construction	Tanzanian	40	16.02.2023
9.	Mr Rhoben P. Nkori	Registrar / Secretary	MBA (Finance), ADA, Bachelor - Mechanical Engineering, FCPA-PP	Tanzanian	50	16.02.2023

## CONTRACTORS REGISTRATION BOARD

### 2.8 Board Meetings

The Board of Directors held 4 meetings during the year 2022/23 where the first meeting was conducted by the previous Board. The attendance of the Board members at the meetings was as follows:

Name of Director	Position	Number of Meetings	Number attended	
			Ordinary	Extra ordinary
Mr. Joseph M. Nyamhanga	Chairperson	4	1	1
Ms. Farida K. Mawenya	Vice Chairperson	4	1	2
Mr Andrew W. Massawe	Member	4	1	3
Ms Light Chobya	Member	4	1	1
Mr John Bura	Member	4	1	2
Mr Steven A. Masangia	Member	4	1	2
Ms Juliana E. Munisi	Member	4	1	2
Ms. Suma S. Mwaitenda	Member	4	1	1
Mr Rhoben P. Nkori	Registrar/secretary	4	1	3

The major issues deliberated on by the Board of Directors during the period under review include:

- i. Approved plan activities and budget for financial year 2023/2024
- ii. Approved registration of contractors
- iii. Adopted different report on deliberate capacity building of local contractors
- iv. Received and considered quarterly reports presented by the two committees of the Board of Directors.
- v. Approved Budget and Procurement plan for 2023/24.
- vi. Approved Audited Financial statements for the year ended 30<sup>th</sup> June, 2022.
- vii. Considered a list of contractors due for deletion in accordance with the provisions of the establishing Act.
- viii. Report on development of CRB Dodoma Plot No. 75, Block 'A' NCC Link Dodoma.

### 2.9 Committees of the Board of Directors

During the year ended 30 June 2023, the Board had two committees namely:

- Audit & Risk Management Committee and
- Technical Committee.

### 2.9.1 Finance, Audit & Risk Management Committee of the Board

The overall objective of the Board's Audit and Risk Management Committee is to ensure that CRB has created and maintained effective control systems within the Board and that the Management demonstrates and stimulate the necessary oversight of internal control structure amongst all parties. The audit committee also ensures that both the internal and external auditors have unlimited access to all information required in performing their responsibilities.

Audit and Risk Management Committee mandate includes:

- Review and approval of internal audit plan.
- Review the risk exposure and conduct risk analysis to the Board's activities and develop risk management plans.
- Monitor compliance with the Boards policies and procedures.

Members of the Audit and Risk Management Committee are appointed by the Board to serve for a period of one financial year and are eligible for re-appointment at the end of the tenure.

During the financial year ended 30June 2023 the following served in the Audit and Risk Management Committee:

Name	Position	Academic & Professional Qualification	Nationality	Date of Appointment
Mr. A. Massawe	Chairman	MBA (Tech Management), Post Grad (Comp Science), BSc (Hons)	Tanzanian	16.02.2023
Mr Steven A. Masangia	Member	Doctorate in Architecture	Tanzanian	16.02.2023
Ms. Suma S.Mwaitenda	Member	Master of Construction Management, BSC in Construction	Tanzanian	16.02.2023

The Board also co-opted CPA Fatuma Chillo, to serve as a member of the Committee.

During the financial year 2022/23, the Audit and Risk Management Committee held one meeting.

The major issues deliberated on by the Committee during this period include:

- Reviewing and recommending to the Board quarterly internal audit reports for the year 2022/23.
- Reviewing and recommending to the Board quarterly progress reports covering all departments and sections.

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- Reviewing and recommending to the Board quarterly progress reports covering all departments and sections.
- Reviewing and recommending to the Board CRB draft financial statements for the year ended 30 June 2022.
- Reviewing and recommending to the Board Management Letter and Audited Financial Statements for the year ended 30 June 2022.
- Reviewing and recommending to the Board CRB Planned Activities for the year 2023/24.

### 2.9.2 Technical Committee of the Board

The Technical Committee is responsible for regulatory activities of the Board including registration, enforcement and development of contractors.

Technical Committee mandate includes: -

- Reviewing and recommending to the Board for approval of registration of Contractors in general category classes I-IV and specific category class I
- Reviewing and approving registration of Contractors in general category Classes V-VII and specific category classes II -III
  - Reviewing and recommending to the Board Enforcement and legal Reports.
- Reviewing and recommending to the Board reports related to Research and Development of Contractors.

Members of the Technical Committee are appointed by the Board to serve for a period of one financial year and are eligible for re-appointment at the end of the tenure.

During the year 2022/23 the following served in the Technical Committee: -

Name	Position	Academic & Professional Qualification	Nationality	Date of Appointment
Ms. Farida K. Mawenya	Chairperson	MSC International Construction Management, BEng Electronics and Electrical Engineering	Tanzanian	16.02.2023
Ms. L. Chobya	Member	MSC Civil Engineering, BSc Civil Engineering	Tanzanian	22.07.2022
Mr John Bura	Member	MSC Mechanical Engineering, BSc Mechanical Engineering	Tanzanian	16.02.2023
Ms Juliana E. Munisi	Member	Bachelor of Law Degree (LLB) Master of Laws (LLM)	Tanzanian	16.02.2023

During the financial year 2022/23 the Technical Committee held one meeting.

- Reviewing and recommending to the Board for approval of registration, upgrading and review of contractors in general category classes I-IV and specific category class I
- Reviewing and approving registration of Contractors in general category Classes V-VII and specific category classes II -III
- Reviewing and recommending to the Board periodic regulatory reports.
- Reviewing and recommending to the Board reports on research and development of contractors.

## **2.10 Corporate Governance**

The Directors believe that high standards of corporate governance directly influence the Board's stakeholders' confidence and the Board recognizes the importance of integrity, transparency, responsibility and accountability. In so doing the Board therefore confirms that:

- 4 Board of Directors meetings were held during the year
- The Board of Directors retain full and effective control over the Board and the Management team.
- Different persons in accordance with the Contractors Registration Act, hold the positions of Chairperson and Registrar (Chief Executive Officer).
- The Directors accept and exercise responsibility for strategic and policy decisions, the approval of budgets and monitoring of performance.
- The Board ensure that discussions on issues of performance, policy and strategy are informed and that debate is rigorous but constructive.
- The Board bring skills and experience from their own spheres of business to complement the professional experience and skills of the Management team.
- The Board appoints executive staff and further discloses that the Minister appoints non-executive directors.
- The Board of Directors has the mandate to hire and fire any member of staff.

## **2.11 Overview of the Board's Performance**

The financial year ended 30 June 2023 marked the twenty sixth year of the Contractors Registration Board operations. The Board carried out its activities in accordance to the approved Plan activities and Budget for the financial year ended 30 June 2023. In general, the Board's registration, regulatory and development functions were successfully implemented as per planned targets.

## CONTRACTORS REGISTRATION BOARD

In the financial year ended 30 June 2023, the Board registered a total of 1,505 new contractors in various disciplines and conducted 4 training courses to contractors. Furthermore, significant initiatives have been made in developing the capacity and competence of contractors during the financial year and regulatory activities were intensified (see paragraph 2.12.1 below).

The Board has also continued to nurture its major asset base. Board's staff attended various training programs, meetings, workshops and seminars. These initiatives have enhanced the cross fertilization of better practices from different institutions in the country. These are geared towards equipping staff with the necessary skills and knowledge to enable the Board to be an exemplary institution.

### 2.12 Operating Performance Review

#### 2.12.1 Key Performance Indicators

CRB has developed Strategic Plan for the period covering 2018/2023. This is a rolling plan which at every year-end is reviewed to ensure its validity and appropriateness for the period ahead so as to assure management of the achievement of the Board's mission. Through the strategic plan, the Board prepares its annual activities for achieving the Board's objectives.

The following are some of the achievements attained during the year under review: -

	Physical Achievement	Target (Plan)	Actual
1.	<b>Registration of Contractors</b> The Board registered 1,507 contractors during the year against the plan of 960 contractors thus excess of 547 contractors against the target.	960	1,507
2.	<b>Site Inspection</b> The Board inspected a total of 3,773 project sites during the year under review against 3,200 sites planned. Out of the inspected sites, 2,440 (64.7%) sites were found to comply while 1,333 (35.3%) sites were found with various shortfalls. Appropriate actions were taken on sites found with shortfalls. Furthermore, 132 defaulters were taken to court for contravening the contractor's registration act and its bylaws. This has enhanced stakeholders' compliance to the contractor's registration act.	3,200	3,773
3.	<b>Project Registration</b> During the year under review 4,708 construction projects were registered in comparison with 3,200 projects planned	3,200	4,708



**CONTRACTORS REGISTRATION BOARD**

	Physical Achievement	Target (Plan)	Actual
4.	<p><b>Training of Contractors</b></p> <p>During the year under review, 4 courses were conducted as planned. The course attendance was as follows: -</p> <ul style="list-style-type: none"> <li>• Arusha; Construction Pre contract Practices - 149 Participants attended</li> <li>• Iringa; Contracts Management - a total of 81 participants attended.</li> <li>• Mwanza; Business Management Skills - a total of 92 participants attended.</li> <li>• Dar es Salaam; Financial Management; a total number of 164 participants attended.</li> </ul> <p>Through the conducted courses, contractors were imparted with necessary skills for preparation of responsive bids including skills to build rates for construction works. Contractors were also imparted with business and financial management skills and necessary skills to manage their contracts.</p> <p>In all centers, along all the conducted courses, contractors were also trained on the use of the Tanzania National Electronic Procurement System (TANEPS) to enable them to submit their bids for public tenders.</p>	4	4

**2.12.2 Financial Performance**

During the financial year ended 30 June 2023 the Board earned a surplus of TZS 2.24 billion whereas a surplus of TZS 1.09 billion was earned during the year ended 30 June 2022. Total revenue for the year ended 30 June 2023 was TZS 16.47 billion whereas TZS 14.16 billion was earned during the year ended 30 June 2022. Operating expenses for year ended 30 June 2023 was TZS 14.23 billion as against TZS 13.07 billion during the year ended 30 June 2022 as summarized below: -

	2022/23 TZS (billion)	2021/22 TZS (billion)
Revenue	16.47	14.16
Expenditure	14.23	13.07
Surplus	2.24	1.09

**2.12.3 Appropriation of Surplus**

The Contractors Registration Board is a non-profit public organization. For that reason, there is no declaration of dividends. Any surplus generated from its operations shall, in accordance with its Corporate Plan, be utilized for financing the Boards' subsequent year activities. As no

**CONTRACTORS REGISTRATION BOARD**

government subvention is received, the Board entirely depends on fees collected from contractors for running its activities.

**2.12.4 Five-year Trend for the CRB Financial Statements**

Description	(Financial figures in TZS'000)				
	2018/19 (12Months)	2019/20 (12months)	2020/21 (12Months)	2021/22 (12months)	2022/23 (12months)
Number of Employees	60	60	59	59	59
Operating Income Before Depreciation	<u>1,871,789</u>	<u>1,531,071</u>	<u>1,148,574</u>	<u>1,439,874</u>	<u>2,705,994</u>
Surplus/(Deficit) For Year	<u>2,594,470</u>	<u>1,213,394</u>	<u>813,896</u>	<u>1,094,977</u>	<u>2,238,126</u>
Investment in Fixed Assets	8,622,073	10,592,989	15,234,875	17,562,418	18,739,749
Depreciation & Amortization	(2,398,745)	(2,644,642)	(2,688,895)	(3,033,792)	(3,287,874)
	<u>6,223,328</u>	<u>7,948,347</u>	<u>12,545,980</u>	<u>14,528,626</u>	<u>15,451,875</u>
Non-Current Assets	6,223,328	6,223,328	12,545,980	14,528,626	15,451,875
Current Assets	20,380,015	20,380,015	14,898,553	14,749,783	16,508,475
<b>Total Assets</b>	<b>25,476,408</b>	<b>25,476,408</b>	<b>27,444,533</b>	<b>29,278,409</b>	<b>31,960,350</b>
Equity	22,801,275	24,014,669	24,828,565	25,915,952	28,154,078
Non-Current Liabilities	2,083,157	2,254,478	2,453,280	2,659,679	2,888,118
Current Liabilities	591,976	445,970	162,688	674,270	902,830
<b>Total Equity and Liabilities</b>	<b>25,476,408</b>	<b>26,715,117</b>	<b>27,444,533</b>	<b>29,278,409</b>	<b>31,960,351</b>

### 2.12.5 Budget Performance

In the financial year ended 30 June 2023 the Board earned revenue amounting to TZS 16.47 billion against its planned revenue amounting to TZS 13.94 billion resulting into a surplus of TZS 2.52 billion. Actual expenditures during the year were TZS 14.23 billion against the planned expenditure of TZS 13.01 billion.

**Budget Performance Summary for the Year ended 30 June 2023**

S/N	Budget item	Budget TZS '000'	Actual TZS '000'	Difference TZS '000'
1	Revenue	13,937,732	16,466,803	2,529,071
2	Recurrent Expenditure	13,013,336	14,254,990	(1,241,654)
3	Capital Expenditure	924,396	924,396	-

### 2.13 Related Party Transactions

All related party transactions and balances are disclosed in note 6.23 to these financial statements.

### 2.14 Internal Controls

The Board of directors is responsible for the Board's system of internal control. Whilst no system of internal control can provide absolute assurance against all misstatements or losses, the Board's system is designed to provide the Board of Directors with reasonable assurance that the procedures in place are operating effectively. The key elements of the system of internal control are as follows:

#### 2.14.1 Delegation

The overall objectives of the Board are agreed by the Board of Directors, which delegates the day-to-day operations to Management for execution. There is a clear organization structure, detailing lines of authority and responsibility.

#### 2.14.2 Budgets

Detailed annual budgets are prepared by the management for review by the Audit and Risk Committee and approved by the Board of Directors. The annual budgets are derived from the Board's approved corporate plan.

### **2.14.3 Competence**

Staff skills are maintained both by a formal recruitment process and a performance appraisal system, which identifies training needs. Also, necessary training, both in house and externally, helps to consolidate existing staff skills and competences.

### **2.14.4 Internal Audit**

An internal audit Unit has been established in compliance with good corporate governance and growth of the Boards' activities. The unit assesses risks and reviews controls. The Unit ensures that recommendations to improve controls are properly implemented by the management.

### **2.15 Contractors Assistance Fund**

The Board established Contractors Assistance Fund (CAF) in the year 2002 being a special fund aimed all local Contractors to take full advantage of available work opportunities and improve their capability through participation in competitive bidding and execution of works within their class limits by facilitation of Bid Bonds and Bank Guarantees for Advance Payments. The Board conducts a risk assessment prior to issuing of guarantee to ensure that the contractor has the capacity adequate enough to execute the work thereby minimizing the probability of the contractors' default. Membership of the fund increased from 1,317 at 30 June 2022 to 1,390 members as at 30 June 2023. A total of 190 contractors benefited from the Fund through Bid Bonds and Advance Payment Guarantees amounting to TZS 11.8 billion.

### **2.16 Employee's Welfare**

#### **2.16.1 Management and Employees' Relationship**

The average number of employees of the Board during the financial year 2022/23 was 59 of which 35 are male and 24 are female. Two staff transferred from CRB to other Government Institutions. The relationship between the management and employees was good. There were no unresolved complaints received by management from the employees during the year.

#### **2.16.2 Training Facilitation**

During the year 2022/23 14 employees were facilitated to attend short term training on various courses while in 2021/22 twenty-two staff members were facilitated.

#### **2.16.3 Medical Assistance**

All members of staff including their families (beneficiaries/dependents) were availed with medical insurance facility funded by the Board through National Health Insurance Fund (NHIF).

CONTRACTORS REGISTRATION BOARD

The Board has established a Revolving Fund to assist in providing and promoting of the welfare of its employees. Financial assistance in terms of cash advances/soft loans is provided to employees confirmed to their employment depending on the Management's assessment of the need and circumstances of each individual case and the ability to repay in accordance with the existing Board's Staff Regulations.

**2.16.5 Solvency**

The Board confirms that applicable accounting standards have been followed and that the financial statements have been prepared on a going concern basis. The Board has reasonable expectation that the Board has adequate resources to continue in operational existence for the foreseeable future.

**2.16.6 Future Plans**

The Board's future plans are guided by the Corporate Strategic Plan 2023/24-2027/28 which focuses on four Key Result Areas (KRA's) namely enhancing Compliance and Conduct of Contractors and Other Stakeholders; Capacity and Competence of Contractors; Occupational Health, Safety and Environment and the Board's Organizational Performance.

**2.16.7 Auditors**

The Controller and Auditor General is the statutory auditor of the Contractors Registration Board by virtue of Article 143 of the Constitution of the United Republic of Tanzania and as amplified in Sec.32(4) of the Public Audit Act No.11 of 2008.

BY ORDER OF THE BOARD

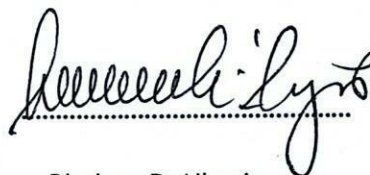


Joseph M. Nyamhanga

CHAIRMAN OF THE BOARD

14/03/2024

DATE



Rhoben P. Nkori

REGISTRAR

**3.0 STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The Directors are required by the Contractors Registration Act, Cap 235 [R.E 2002] to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Board as at the end of the financial year and of the surplus or deficit for that financial year. The directors confirm that suitable accounting policies have been used and applied consistently, and reasonable and prudent judgments and estimates have been made in the preparation of the financial statements for the financial year ended 30 June 2023.

The directors also confirm that International Public Sector Accounting Standards (IPSAS) have been adopted. The Directors are responsible to ensure proper keeping of accounting records, for safeguarding the assets of the Board and hence for taking reasonable steps for prevention of fraud and other irregularities.

The Directors further accept the responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements, as well as adequate systems of internal control.

Nothing has come to the attention of the Directors to indicate that the Board will not remain a going concern for at least twelve months from the date of this statement.



Joseph M. Nyamhanga

CHAIRMAN OF THE BOARD

Date : 14 / 03 / 2024

**4.0 STATEMENT OF DECLARATION OF THE HEAD OF FINANCE AND ACCOUNTING**

The National Board of Accountants and Auditors (NBAA) according to the powers conferred upon it by virtue of the Auditors and Accountants (Registration) Act No. 33 of 1972, as amended by Act No. 2 of 1995, requires financial statements to be accompanied with a declaration issued by the Head of Finance/Accounting responsible for the preparation of financial statements of the entity concerned.

It is the duty of a Professional Accountant to assist the Board of Directors and Management to discharge the responsibility of preparing financial statements of an entity showing a true and fair view of the entity's position as at the end of the financial period and of its performance during the period in accordance with the applicable International Public Sector Accounting Standards (IPSAS) and the statutory financial reporting requirements. Full legal responsibility for the preparation of financial statements rests with the Board of Directors as under Directors Responsibility statement on the earlier page.

I, CPA Angelo F. Ngalla being the Head of Finance and Accounting of the Contractors Registration Board hereby acknowledge my responsibility of ensuring that the financial statements for the financial year ended 30 June 2023 have been prepared in compliance with applicable accounting standards and statutory requirements.

I, thus confirm that, the financial statements give a true and fair view of the position of The Contractors Registration Board as on the date and that they have been prepared based on properly maintained financial records.

  
\_\_\_\_\_

Signed by CPA Angelo F. Ngalla

Position: Assistant Registrar- Finance & Administration

NBAA Membership No ACPA 1500

Date: 14/03/2024

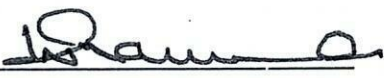
CONTRACTORS REGISTRATION BOARD

5.0 FINANCIAL STATEMENTS

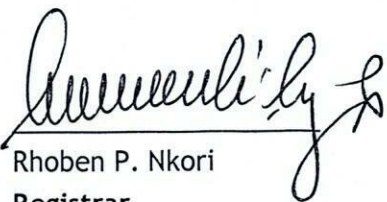
5.1 STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2023

	Notes	2022/23 TZS '000'	2021/22 Restated TZS'000'
<b>ASSETS</b>			
<b>Current Assets</b>			
Trade and Other Receivables	6.3	3,664,302	3,346,485
Contractors Assistance Fund (CAF) Deposits	6.4	4,118,212	4,016,049
Cash and Cash Equivalents	6.5	8,725,962	7,387,249
<b>Total current Assets</b>		16,508,475	14,749,783
<b>Non-Current Assets</b>			
Property, Plant and Equipment	6.6	5,453,398	2,254,197
Capital Work in Progress	6.7	-	11,019,429
Investment Property	6.8	9,998,477	1,255,000
<b>Total Non-Current Assets</b>		15,451,875	14,528,626
<b>TOTAL ASSETS</b>		31,960,350	29,278,409
<b>EQUITY AND LIABILITIES</b>			
<b>Current Liabilities</b>			
Provision (Accrued Leave)	6.9	15,325	28,508
Trade and Other Payables	6.10	902,830	674,270
<b>Total Current Liabilities</b>		918,154	702,778
<b>Non-Current Liabilities</b>			
Provisions for (Complimentary Benefits)	6.9	2,888,118	2,659,679
<b>Total Current and Non-current Liabilities</b>		3,669,159	3,005,247
<b>Equity</b>			
Capital Fund	6.11	283,304	283,304
Accumulated surplus	6.12	27,870,774	25,632,648
<b>Total Equity</b>		28,154,078	25,915,952
<b>TOTAL EQUITY AND LIABILITIES</b>		31,960,350	29,278,409

Notes form an integral part of the financial statements which were approved by the Board of Directors on \_\_\_\_\_ and signed on its behalf by: -

  
Joseph M. Nyamhanga  
CHAIRMAN OF THE BOARD

14/03/2024  
DATE

  
Rhoben P. Nkori  
Registrar



**CONTRACTORS REGISTRATION BOARD**


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REGISTRAR

**5.2 STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2023**

	Notes	2022/23 TZS '000'	2021/22 Restated TZS '000'
<b>REVENUE</b>			
Revenue from Non-exchange Transaction	6.13.1	554,475	568,640
Revenue from Exchange Transaction	6.13.2	15,773,763	13,538,861
Other Income	6.14	138,565	52,671
		16,466,804	14,160,172
<b>LESS: EXPENSES</b>			
Personnel Expenses	6.15	4,834,027	5,338,242
Administrative and Office Expenses	6.16	6,604,634	4,801,433
Contractors Development Related Expenses	6.17	2,166,508	2,243,132
Depreciation and Amortization	6.6 & 6.8	467,868	344,897
Board Expenses	6.18	155,641	337,491
		14,228,678	13,065,195
<b>Surplus for the Year</b>		<b>2,238,126</b>	<b>1,094,977</b>

Notes form an integral part of the financial statements which were approved by the Board of Directors on \_\_\_\_\_ and signed on its behalf by: -

  
Joseph M. Nyamhanga  
CHAIRMAN OF THE BOARD

14/03/2024  
DATE

  
Rhoben P. Nkori  
REGISTRAR

CONTRACTORS REGISTRATION BOARD

**5.3 STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2023**

	Capital Fund	Revaluation Reserve	Accumulated Surplus/(Loss)	Total
	TZS '000'	TZS '000'	TZS '000'	TZS '000'
At 1 July, 2022	283,304	-	25,632,648	25,915,952
Surplus for the Year	-	-	2,238,126	2,238,126
At 30 June 2023	<u>283,304</u>	<u>-</u>	<u>27,870,774</u>	<u>28,154,078</u>
At 1 July 2021	283,304	-	24,545,261	24,828,565
Adjustment	-	-	(7,590)	(7,590)
Surplus for the Year	-	-	1,094,977	1,094,977
At 30 June 2022	<u>283,304</u>	<u>-</u>	<u>25,632,648</u>	<u>25,915,952</u>
At 1 July, 2020	283,304	-	23,731,365	24,014,669
Adjustment	-	-	813,896	813,896
Surplus for the Year	-	-	-	-
At 30 June 2021	<u>283,304</u>	<u>-</u>	<u>24,545,261</u>	<u>24,828,565</u>

Notes form an integral part of the financial statements.

Notes form an integral part of the financial statements which were approved by the Board

of Directors on \_\_\_\_\_ and signed on its behalf by: -



Joseph M. Nyamhanga  
CHAIRMAN OF THE BOARD

14/03/2024  
DATE



Rhoben P. Nkori  
REGISTRAR

**CONTRACTORS REGISTRATION BOARD**

**5.4 CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2023**

	Notes	30.06.2023	30.06.2022
		TZS '000'	Restated TZS '000'
<b>Cash Flows from Operating Activities</b>			
<b>Receipts</b>			
Revenue from Non exchange transactions	6.19.1	554,475	464,367
Revenue from exchange transactions	6.19.2	11,862,728	11,163,928
Fees Received in Advance	6.10	40,076	106,301
Other Income	6.19.3	109,342	30,181
<b>Total receipts</b>		<b>12,566,621</b>	<b>11,764,777</b>
<b>Payments</b>			
Personnel Expenses	6.19.4	(4,668,673)	(5,114,292)
Administration Expenses	6.19.5	(2,634,466)	(2,853,952)
Contractors Development Related Cost	6.17	(2,166,508)	(2,243,131)
Board of Directors Expenses	6.18	(155,641)	(337,491)
<b>Total Payments</b>		<b>(9,625,287)</b>	<b>(10,548,867)</b>
<b>Cash Flows from Operating Activities</b>		<b>2,934,155</b>	<b>1,215,910</b>
<b>Cash Flows from Investing Activities</b>			
Acquisition of Property, Plant and Equipment	6.6	(96,920)	(782,257)
Acquisition of Capital Works in Progress	6.7	(1,294,197)	(1,552,875)
<b>Net Cash Flows used in Investing Activities</b>		<b>(1,493,280)</b>	<b>(2,335,132)</b>
<b>Net Increase/decrease in Cash and Cash Equivalents</b>		<b>1,338,712</b>	<b>(1,119,223)</b>
<b>Cash and Cash Equivalents At: -</b>			
Beginning of the Year		7,378,249	8,506,471
End of the Year	6.5	8,725,962	7,378,249

Notes form an integral part of the financial statements which were approved by the Board of Directors on \_\_\_\_\_ and signed on its behalf by: -



Joseph M. Nyamhanga  
CHAIRMAN OF THE BOARD

14/07/2024

DATE



Rhoben P. Nkori  
REGISTRAR

CONTRACTORS REGISTRATION BOARD

5.5 STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNT FOR THE YEAR ENDED 30 JUNE 2023

REVENUE	Original Budget (A)	Final Budget (B)	Actual Amount on accrual (C)	Accrued amount (D)	Actual Amount E=(C-D)	Performance difference F=(E-B)		Remarks
						TZS '000'	%	
	TZS '000'	TZS '000'	TZS '000'	TZS '000'	TZS '000'	TZS '000'		
Revenue from Non-exchange Transaction.	470,000	470,000	554,475	0	554,475	84,475	18	(a)
Revenue from Exchange Transaction	13,303,432	13,303,432	15,773,763	4,013,198	11,760,565	-1,542,867	-12	(b)
Fees received in Advance	-	-	-	-	40,076	40,076	-	
Other Gain or Losses	164,300	164,300	138,565	138,565	0	-164,300	-	
<b>TOTAL REVENUE</b>	<b>13,937,732</b>	<b>13,937,732</b>	<b>16,466,804</b>	<b>4,151,763</b>	<b>12,355,116</b>	<b>-1,582,616</b>	<b>-11</b>	
<b>LESS: EXPENDITURE</b>								
Personnel expenses	5,042,021	5,042,021	4,834,027	165,354	4,668,673	-373,348	-7	
Administrative and Office Expenses	5,029,217	5,029,217	6,604,634	3,970,168	2,634,466	-2,394,751	-48	(c)
Contractors Development Related Expenses	2,193,175	2,193,175	2,166,508	-	2,166,508	-26,667	-1	
Depreciation and Amortization	467,868	467,868	467,868	467,868	-	-467,868		
Board Expenses	281,055	281,055	155,641	-	155,641	-125,414	-45	(d)
<b>TOTAL EXPENSES</b>	<b>13,013,336</b>	<b>13,013,336</b>	<b>14,228,678</b>	<b>4,603,390</b>	<b>9,625,288</b>	<b>-3,675,596</b>	<b>-28</b>	
Capital Expenditure	924,396	924,396	0	0	1,391,117	466,721	50	
<b>Surplus for the Year</b>	<b>0</b>	<b>0</b>	<b>2,238,125</b>	<b>-451,627</b>	<b>1,338,711</b>	<b>1,338,711</b>		

## CONTRACTORS REGISTRATION BOARD

The Statement of Comparison of Budget and Actual performance is prepared on cash basis.

### Explanation for Remarks

- a) The favourable variance is mainly attributed by increased fines and penalties
- b) The unfavourable variance is mainly attributed by outstanding fees
- c) The favourable variance in administrative and office expenses is largely attributed by provision on bad debts and accrued expenses.
- d) The favourable variance in Board expenses is caused by delay in nomination of the new Board.

# CONTRACTORS REGISTRATION BOARD

## NOTES TO THE FINANCIAL STATEMENTS

### 1.0 GENERAL INFORMATION

The Board is a government owned institution established under the Contractors Registration Act, Cap 235(RE) 2002. The Board has its head office located at Mkandarasi Place, Plot no.5, Block A, NCC Link. 41104 Tambukareli Dodoma and Zonal offices in Dar es Salaam, Mwanza, Mbeya, Dodoma and Arusha regions.

### 2.0 SIGNIFICANT ACCOUNTING POLICIES

#### Statement of Compliance

The financial statements have been prepared and presented in accordance with International Public Sector Accounting Standards (IPSAS).

#### Basis of Preparation

The financial statements have been prepared and presented in accordance with International Public Sector Accounting Standards (IPSAS) under the historical cost convention modified to include revaluation of property, plant and equipment. No adjustments have been made for inflationary factors affecting the financial statements.

Preparation of financial statements in conformity with IPSAS requires the use of certain critical accounting estimates. It also requires management to exercise judgment in the process of applying the accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements are noted and separately disclosed in the financial statements.

#### 2.1 *Summary of Significant Accounting Policies*

##### 2.1.1 Property, Plant and Equipment

All land and buildings up to 30 December 2017 were stated at valuation and additions thereafter at cost. Plant and equipment are initially recorded at historical cost which includes expenditure that is directly attributable to the acquisition of the items. Subsequent costs of all are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that the future economic benefits associated with the item will flow to the Board and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of financial performance during the financial period in which they

## CONTRACTORS REGISTRATION BOARD

are incurred. Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to reduce the cost of each asset to its residual value over its estimated useful life at a given rate per annum. Residual value is the estimated amount that an entity would currently obtain from disposal of the asset after deducting the estimated costs of disposal, if the asset were already of the age and in the condition expected at the end of its useful life. The annual rates, which are consistent with those applied in the previous years, are as follows: -

<i>Description</i>	<i>Annual % rate</i>
Buildings	2.0
Office furniture and equipment	20.0
Fittings	20.0
Computers and electronic equipment	20.0
Motor vehicles	20.0

Depreciation is charged on assets from the date they are ready for use and cease on the date they are derecognized.

Assets that are subject to depreciation shall be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

Gains and losses on disposal are determined by comparing the disposal proceeds with the carrying amount and are credited/charged to the statement of financial performance. Carrying amount is the amount at which an asset is recognized after deducting any accumulated depreciation and any accumulated impairment losses. Impairment loss (if any) on fixed assets is determined by reviewing the asset at every balance sheet date and if any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment losses. Recoverable amount is the higher of fair value less costs to sell and value in use.

### 2.1.2 Intangible Assets

Acquired computer software licences are capitalized on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortized on the basis of the expected useful life. Costs associated with developing or maintaining computer software programs are recognized as an expense as incurred. Intangible assets with finite useful lives are stated at cost less accumulated amortization and any accumulated impairment losses while assets with indefinite useful lives are stated at cost less any subsequent accumulated impairment losses.

## CONTRACTORS REGISTRATION BOARD

Amortization of intangible assets with finite useful lives is provided on straight line basis over their estimated useful economic lives. Amortization is charged by apportioning the chargeable annual amount to the time the assets have been in use during the year. Amortization charge for the financial year is recognized in statement of financial performance as an expense.

Gains or losses from derecognizing an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of financial performance of when the asset is derecognized.

### **2.1.3 Investment Property**

Property held for long-term rental yield that is not occupied by either the Corporation or the Government is classified as investment property.

Investment property comprises of freehold land and buildings. It is carried at fair value. Fair value is based on active market prices, adjusted, if necessary, for any differences in the nature, location or condition of the specific asset. If this information is not available, the Board uses the alternative valuation methods such as discounted cash flow projections or recent prices on less active markets. These valuations are reviewed annually by an independent valuation expert. Changes in fair value are recorded in the statement of financial performance.

### **Subsequent Costs**

Subsequent costs (major renovation costs) shall be included in the asset's carrying amount or to be recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the property will flow to the Board and the cost of the property can be measured reliably. Repairs and maintenance are charged to statement of financial performance in the financial period in which they are incurred.

Investment property that is being redeveloped for continuing use as investment property, or for which the market has become less active, continues to be measured at fair value.

If an investment property becomes owner-occupied, it is reclassified as property, plant and equipment and its fair value at the date of reclassification becomes its cost for subsequent accounting purposes.

### **2.1.4 Impairment of Receivables**

Receivables are recognized initially at fair value and subsequently measured at cost less provision for impairment. Provision for impairment in respect of annual subscription fee debts is made in the accounts on specific fee debtors with outstanding debts of one year. Provision for impairment in respect of other receivables is made in the accounts on specific other



## CONTRACTORS REGISTRATION BOARD

receivables determined to be doubtful of recovery. Bad debts are written off after all efforts to recover them are proven futile and upon seeking and obtaining Board of Directors approval.

### 2.1.5 Revenue Recognition

Revenue comprises Revenue from Exchange Transactions and Revenue from Non-Exchange Transactions. It includes the gross inflows of economic benefits or service potential received and receivable by the entity, and these benefits can be measured reliably. Revenue is recognized when it is determined that it will accrue to the Board.

#### Revenue from Exchange Transactions

Revenue from Exchange Transactions are transactions in which one entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services, or use of assets) to another entity in exchange.

#### Non-Exchange Transactions (Transfers):

Revenue from Non-Exchange Transactions includes Government Grants and Grants from Donors. Grants are accounted for when there is a reasonable assurance that the grants will be received. Revenue recognition is based on an assessment of whether an asset or a liability has been created. For capital grants without conditions attached, revenue is recognized immediately in the statement of financial performance. If conditions are attached, a liability is recognized as capital funds in the statement of financial position and is reduced and revenue recognized as the conditions are satisfied.

### 2.1.6 Employee Benefits

#### (i) Defined Contribution

CRB has statutory obligations to contribute to various pension schemes in favor of all the employees employed under permanent and pensionable terms. The pension schemes in force which the Board contributes include the Public Service Social Security Fund (PSSSF) to which CRB contributes 15% of each employee's basic pay. Contributions to this fund are recognized as an expense in the financial year the employees render the related services. For the year 2022/23 CRB has contributed TZS 426,546,000 (2021/22 was TZS 423,948,000).

#### (ii) Defined Benefit Plan

Staff retirement/retrenchment benefit scheme policy provides retirement benefits to employees on retirement or to the family of the staff in case of death. The benefits include gratuity of 4 years' gross salary calculated using the highest monthly salary for each year of full

## CONTRACTORS REGISTRATION BOARD

service for employees who served the Board more than 10 years. Provision has been made based on management computation as at 30<sup>th</sup> June 2023.

### 2.1.7 Cash and Cash Equivalents

The Boards' cash comprises cash in hand and demand deposits with banks. Cash equivalents comprise of short-term bank deposits with an original maturity of three months. The carrying amounts of these assets approximate their fair value. For the purposes of cash flow statements cash and cash equivalents comprise cash in hand and cash at bank.

### 2.1.8 Foreign Currency Translations

Foreign currency transactions during the year are translated into Tanzanian shillings at the rates of exchange ruling at the dates of the transactions. Monetary assets and liabilities at the year-end expressed in foreign currencies are translated into Tanzanian shillings at the rates of exchange ruling at the year end. The resultant gains/losses on exchange rate translations are dealt with in the statement of financial performance.

### 2.1.9 Provisions

Provisions are recognized when the Board has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. When the Board expects a provision to be reimbursed, for example under insurance contract, the reimbursement is recognized as a separate asset only when the reimbursement is virtually certain.

### 2.1.10 Risk Management

Risk is an inherent feature of the activities of any entity. Contractors Registration Board manages its risk by having in place appropriate functional risk management structures, systems and procedures which evolve continuously in response to changes in the environment in which the Board operates. The following are the main types of risks the Board is exposed to in the course of executing its day to day operations: -

#### (i) Operational Risk

Operational risk is the risk of loss both financial and non-financial resulting from inadequate systems, management failures, ineffective internal control processes, fraud, theft, and human errors. The Board addresses this risk through ensuring existence of a sound internal control system. Managing operational risk is an integral part of the day-to-day operations by the management. The risk is closely monitored by management and the Board of Directors.

#### (ii) Liquidity Risk

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## CONTRACTORS REGISTRATION BOARD

Liquidity risk is that risk the Board faces by not having adequate funds to settle its day-to-day obligations as and when they fall due. The Board ensures a prudent liquidity risk management through which it maintains sufficient cash/liquidity to cover committed credit facilities received working capital as well as capital project requirements. Liquidity risk management by the Board includes forward planning and close monitoring by the finance department.

### Fair values

Set out below is a comparison by category of carrying amounts and fair values of the Board's financial instruments (Consolidated).

	Carrying amount		Fair value	
	30.06.2023	30.06.2022	30.06.2023	30.06.2022
	TZS '000'	TZS '000'	TZS '000'	TZS '000'
<b>Financial assets</b>				
Cash	8,725,962	7,387,249	8,725,962	7,7387,249
Held to maturity Deposits	4,118,212	4,016,049	4,118,212	4,016,049
Accounts receivables	3,664,302	3,346,485	3,664,302	3,346,485
<b>Financial liabilities</b>				
Provision for Complementary benefit	2,888,118	2,659,679	2,888,118	2,659,679
Provision (Accrued Leave)	15,325	28,508	15,325	28,508
Accounts payables	902,830	674,270	902,830	674,270

### (iii) Credit Risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. CRB is exposed to credit risk from its operating activities, primarily trade receivables, financial investment held-to-maturity, and from its financing activities, including deposits with banks and financial institutions, foreign exchange transactions. Trade receivables are presented net of allowance for impairment. Accordingly, CRB has no significant credit risk which has not been adequately provided for.

6.3 Trade and Other Receivables	2022/23 TZS'000'	2021/22 TZS'000'
Trade Receivables	15,073,055	12,188,597
Other Receivables	527,119	257,420
Adjustment: Prov. for Impairment of Receivables	781,963	
	16,382,137	12,446,017
Provision for Impairment of Receivables	(13,562,570)	(9,887,189)

**CONTRACTORS REGISTRATION BOARD**

<b>Sub-Total</b>	<b>2,819,566</b>	<b>2,558,828</b>
	<b>2022/23</b>	<b>2021/22</b>
	<b>TZS'000'</b>	<b>TZS'000'</b>
<b>Staff Receivables</b>		
Staff Loans	9,281	9,481
Safari Imprest	4,502	11,839
Staff Car Loans	501,250	401,090
Staff Housing Loans	266,413	301,957
<b>Sub-Total</b>	<b>781,445</b>	<b>724,367</b>
<b>Deposits &amp; Prepayments</b>		
Advance to Contractors		-
Deposits & Other Prepayments	63,290	63,290
<b>Sub-Total</b>	<b>63,290</b>	<b>63,290</b>
<b>Total</b>	<b>3,664,302</b>	<b>3,346,485</b>

The increase in trade and other receivables by TZS 317,817,000 i.e. from TZS 3,346,485,000 as at 30 June 2022 to TZS 3,664,302,000 as at 30 June 2023 is mainly attributable to increase of staff receivables and Trade receivables.

<b>6.4 Contractors Assistance Fund (CAF) Deposits</b>	<b>2022/23</b>	<b>2021/22</b>
	<b>TZS'000'</b>	<b>TZS'000'</b>
At 1 July	4,016,049	3,937,634
Exchange rate Fluctuations	-2	7,025
Interest Earned for the Year	102,165	71,390
<b>Total</b>	<b><u>4,118,212</u></b>	<b><u>4,016,049</u></b>

The increase in CAF deposits i.e. from TZS 4,016,049,000 as at 30 June 2022 to TZS 4,118,212,000 as at 30 June, 2023 is attributed by interest earned on deposits which matured during the year under review.

<b>6.5 Cash and Cash Equivalentents</b>	<b>2022/23</b>	<b>2021/22</b>
	<b>TZS'000'</b>	<b>Restated TZS'000'</b>
BOT Collection Account Forex	7,773,318	5,988,402
BOT Collection Account Local	485,283	764,087
CRDB Collection Account Forex	138,711	229
CRDB Collection Account Local	160,408	68,196
FOREX Bank Account-CRDB	39,559	85,546
Local Bank Account-CRDB	30,675	212,056

## CONTRACTORS REGISTRATION BOARD

NBC collection Account Forex	231	229
NBC collection Account Local	2,550	-
NMB collection Account Forex	-	-
NMB collection Account Local	2,300	99,268
Revolving Fund	82,555	156,536
Petty Cash	10,372	12,700
<b>Total</b>	<b><u>8,725,962</u></b>	<b><u>7,387,249</u></b>

The increase of Cash and Cash equivalents i.e. TZS 1,338,714,000 from TZS 7,387,248,000 to 8,725,962 is attributed by the increase of collections and decrease of expenditures.

**CONTRACTORS REGISTRATION BOARD**

**6.6(a) Property, Plant and Equipment**

	Land	Buildings	Electronic Equipment	Office Furniture	Office Equipment	Motor Vehicles	Total
	TZS'000'	TZS'000'	TZS'000'	TZS'000'	TZS'000'	TZS'000'	TZS'000'
<b>Year Ended 30.06.2022</b>							
<i>Cost:</i>							
At 1 July 2021	155,000	850,000	818,445	219,615	9,940	1,807,130	3,867,719
Adjustment						(7,589)	(7,589)
Additions During Year	-	-	478,573	303,683	-	-	782,256
<b>At 30 June 2022</b>	<b>155,000</b>	<b>850,000</b>	<b>1,297,018</b>	<b>523,298</b>	<b>9,940</b>	<b>1,807,130</b>	<b>4,642,386</b>
<i>Depreciation:</i>							
At 1 July 2021	-	68,000	680,337	190,707	9,940	1,094,308	2,043,292
Charge for the Year	-	17,000	86,363	22,722	-	218,812	344,897
<b>At 30 June 2022</b>	<b>-</b>	<b>85,000</b>	<b>766,700</b>	<b>213,429</b>	<b>9,940</b>	<b>1,313,120</b>	<b>2,388,189</b>
<i>Carrying Amount:</i>							
<b>At 30 June 2022</b>	<b>155,000</b>	<b>765,000</b>	<b>530,318</b>	<b>309,869</b>	<b>-</b>	<b>494,010</b>	<b>2,254,197</b>

**CONTRACTORS REGISTRATION BOARD**

**6.6(b) Property, Plant and Equipment (Cont'd)**

	Land	Buildings	Electronic Equipment	Office Furniture	Office Equipment	Motor Vehicles	Total
	TZS'000'	TZS'000'	TZS'000'	TZS'000'	TZS'000'	TZS'000'	TZS'000'
<b>Year Ended 30 June 2023</b>							
<i>Cost:</i>							
At 1 July 2022	155,000	850,000	1,297,018	523,298	9,940	1,807,130	4,649,975
Addition during the year			55,392	41,528			96,920
Capitalisation		3,570,149					3,570,149
Disposal During the year	-	-	(166,806)	(44,146)	(2,833)		(221,375)
<b>At 30 June 2023</b>	<b>155,000</b>	<b>4,420,149</b>	<b>1,185,604</b>	<b>520,680</b>	<b>7,107</b>	<b>1,807,129</b>	<b>8,095,669</b>
<i>Depreciation:</i>							
At 1 July 2022	-	85,000	766,699	213,429	9,940	1,313,120	2,388,188
Disposal during year	-	-	(166,806)	(44,146)	(2,833)	-	(213,785)
Charge for the Year	-	22,950	145,445	72,135	-	227,338	467,868
<b>At 30 June 2023</b>	<b>-</b>	<b>107,950</b>	<b>745,338</b>	<b>241,418</b>	<b>7,107</b>	<b>1,540,458</b>	<b>2,642,271</b>
<i>Carrying Amount:</i>							
<b>At 30 June 2023</b>	<b>155,000</b>	<b>4,312,199</b>	<b>440,266</b>	<b>279,262</b>	<b>-</b>	<b>266,671</b>	<b>5,453,398</b>
At 30 June 2022	155,000	765,000	530,319	309,869	-	494,009	2,254,197

## CONTRACTORS REGISTRATION BOARD

### 6.6(c) Amortization of Intangible Assets

Cost	CIMIS	MS Office	TOTAL
	TZS '000'	TZS '000'	TZS '000'
At 1 July 2022	611,859	33,744	645,603
Additions	-	-	-
<b>At 30 June 2023</b>	<b>611,859</b>	<b>33,744</b>	<b>645,603</b>
<b>Amortization</b>			
At 1 July 2022	611,859	33,744	645,603
Amortization Charge	-	-	-
<b>At 30 June 2023</b>	<b>611,859</b>	<b>33,744</b>	<b>645,603</b>
<b>Carrying Value</b>			
At 30 June 2023	-	-	-
At 30 June 2022	-	-	-

6.7 Capital Work in Progress	2022/23	2021/22
	TZS '000'	TZS'000'
At 1 July	11,019,429	9,466,553
Additions during the year	1,294,197	1,552,875
Transferred to Building	(3,570,149)	
Transferred to Investment	(8,743,477)	
<b>Total</b>	<b>-</b>	<b>11,019,428</b>

Capital Work in Progress in respect of construction of CRB Headquarter Office building on Plot No 5 Block "A" NCC Link, at Dodoma City is transferred to Building and Investment proportionally.

### 6.8 Investment Property

Investment property of TZS 9,998,477,000 is in respect of a four-storey leased building located at Ilala in Dar es Salaam and part of Mkandarasi place Building located at NCC Link in Dodoma.



**CONTRACTORS REGISTRATION BOARD**

	<b>Land</b>	<b>Building</b>	<b>2022/23</b>	<b>2021/22</b>
	TZS'000'	TZS'000'	TZS '000'	TZS '000'
Investment property Cost 1 July 2022	668,000	587,000	1,255,000	1,255,000
Additions		8,743,477	8,743,477	-
Total	668,000	9,330,477	9,998,477	1,255,000
Depreciation At 1 July 2022				
Charge for the year At 30 June 2023			-	
Carrying Value At 30 June 2023	668,000	9,330,477	9,998,477	
At 30 June 2022	668,000	540,040		1,255,000

**CONTRACTORS REGISTRATION BOARD**

6.9 Provisions	Complementary Benefits	Leave Dues	Total
	TZS'000'	TZS'000'	TZS'000'
At 1 July 2021	2,453,280	10,957	2,464,237
Paid During the Year	(409,192)	(10,957)	(420,149)
Current Year	615,591	28,508	644,100
At 30 June 2022	<u>2,659,679</u>	<u>28,508</u>	<u>2,688,188</u>
Current 2022	-	28,508	28,508
Non-Current, 2022	2,659,679	-	2,659,679
<b>Total</b>	<u>2,659,679</u>	<u>28,508</u>	<u>2,688,187</u>
At 1 July 2022	2,659,679	28,508	2,688,187
Paid During the Year	-	(28,508)	(28,508)
Current Year	228,439	15,325	243,764
At 30 June 2023	<u>2,888,118</u>	<u>15,325</u>	<u>2,903,443</u>
Current 2023	-	15,325	15,325
Non-Current, 2023	2,888,118	-	2,888,118
<b>Total</b>	<u>2,888,118</u>	<u>15,325</u>	<u>2,903,443</u>

Whereas complementary benefits are benefits payable to employees on retirement after serving the board for not less than 10 years as per CRB incentive scheme, leave dues are provisions for leave days not taken by staff as at year end.

	2022/23	2021/22 Restated
	TZS'000'	TZS'000'
<b>6.10 Trade and Other Payables</b>		
Deferred Revenue (Fees received in advance)	40,076	106,301
Provision for Audit Fees	40,000	40,000
Miscellaneous Creditors	822,754	527,969
<b>Sub-total</b>	<u>902,830</u>	<u>674,270</u>

## CONTRACTORS REGISTRATION BOARD

Whereas, the entire amount of deferred revenue pertains to annual subscription fee received in advance by the Board, Provision for Audit Fees pertains to audit expenses which is already paid and miscellaneous creditors i.e., TZ of TZS 822,754,000 are in respect of provision for other creditors most of which had been settled.

### 6.11 Capital Fund TZS 283,304,348

Capital Fund of TZS 283,304,348 represents assets that were taken over from the defunct National Board of Architects, Quantity Surveyors (NBAQS) and Building Contractors (BC).

	2022/23 TZS'000'	2021/22 TZS'000'
<b>6.12 Accumulated Surplus</b>		
At 1 July,	25,632,648	24,545,261
Adjustment		(7,590)
Surplus for the Year	2,238,126	1,094,977
At 30 June,	<b>27,870,774</b>	<b>25,632,648</b>

### 6.13 Revenue

#### 6.13.1 Revenue from Non-Exchange Transactions

	2022/23 TZS'000'	2021/22 TZS'000'
Fines and Penalties	554,475	568,640
	-	-
<b>Total</b>	<b>554,472</b>	<b>568,640</b>

The decrease of TZS 14,165,000 i.e. from TZS 568,640,000 for year 2021/22 to TZS 554,472,000 for year 2022/23 is mainly attributed by decrease of Fines and Penalties which means compliance has increased.

### 6.13 Revenue (Cont'd)

	2022/23	2021/22
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## CONTRACTORS REGISTRATION BOARD

6.13.2 Revenue from Exchange Transactions	TZS'000'	TZS'000'
Registration Fees	2,073,097	2,057,890
Annual Subscription Fees	9,871,208	9,148,163
Project Registration	1,681,620	1,431,978
Processing Fees	64,670	69,495
Change of Name Fee	550	500
Settlement Fees	345,000	335,671
CAF/ACM & Training	330,682	314,543
Sale of Publication	880	3,675
Sales of application forms	103,890	83,216
Interest on CAF Deposits	102,165	71,390
Income from Investment	1,200,002	22,340
<b>Total</b>	<b>15,773,763</b>	<b>13,538,861</b>

The increase of TZS 2,234,902,000 i.e., from 13,538,861,000 for year 2021/22 to TZS 15,773,763,000 for year 2022/23 is mainly attributed by increase in collections from Income from Investment specifically rent obtained from Mkandarasi Place, Annual Subscriptions fees and Project registration.

### 6.14 Other Gain or Losses

	2022/23	2021/22
	TZS'000'	TZS'000'
Bad Debts recovery	12,183	13,521
Gain/Loss on Foreign exchange Fluctuations	89,719	36,865
Gain/Loss on Disposal of Assets	36,663	2,285
<b>Total</b>	<b>138,565</b>	<b>52,671</b>

The increase of TZS 85,894,000 i.e., from TZS 52,672,000 for the year 2021/22 to TZS 138,565,000 for the year 2022/23 is mainly attributed by increase in collection from gain in disposal of Asset and increase in gain on foreign exchange fluctuation.

### 6.15 Personnel Expenses

	2022/23	2021/22
	TZS'000'	TZS'000'
Salaries and Wages	2,860,043	2,905,774
Employer Pension contribution	426,546	423,948
Skills and Development Levy	117,712	115,651
Medical Expenses	192,577	257,621

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**CONTRACTORS REGISTRATION BOARD**

Recruitment & Terminal Benefits	40,176	48,338
WCF Contribution	14,218	14,430
Leave Passages	245,131	257,040
Staff Welfare	381,489	368,673
Staff Training	312,371	302,668
Accrued Complementary benefit	228,439	615,591
Accrued staff leave	15,325	28,508
<b>Total</b>	<b><u>4,834,027</u></b>	<b><u>5,338,242</u></b>

The decrease of TZS 504,215,000 i.e., from TZS 5,338,242,000 for the year 2021/22 to TZS 4,834,027,000 for the year 2022/23 is mainly attributable to decrease in Accrued Complementary benefits payable to employees on retirement after serving the Board for not less than 10 years as per CRB incentive scheme.

	<b>2022/23</b>	<b>2021/22</b>
<b>16.16 Administrative and office Expenses</b>	<b>TZS'000'</b>	<b>TZS'000'</b>
Transport & Travelling Expenses	231,968	227,340
Office Stationery	82,981	70,861
Printing Expenses	56,947	33,169
Postage & Annual Rent	54,137	43,081
Telephone, Fax & Internet	107,771	103,270
Water & Electricity	111,579	81,412
Entertainment & Public Relation	69,119	43,069
Office Upkeep	271,881	261,127
Advertising	21,511	81,910
Bank Charges	25,854	20,674
Consultancy & Professional Fees	229,186	178,416
Fuel and Oil	146,764	155,215
Repair and Maintenance- Building	33,660	2,750
Repairs and Maintenance- Vehicle	184,942	190,799
Repair/Maintenance-Furniture and Equipment	2,916	22,844
Repair/Maintenance- Electrical Equipment	10,619	36,199
Property Insurance	88,347	61,129
Land Rent/Property Tax	70,327	107,127
Provision for Impairment of Receivables	3,675,381	1,439,494
Donations	11,710	16,000
Review/Inspect & Visits-DSM and Upcountry	756,702	530,711

## CONTRACTORS REGISTRATION BOARD

Publications	43,310	19,529
Development of MIS & Resource Centre	176,798	131,288
Newspapers and Periodicals	9,180	7,459
Committee Meeting Expenses	60,960	41,960
Car Hire Expenses	30,084	65,219
Audit Fees & Related costs	40,000	40,000
Moving Expenses to Dodoma	-	789,381
<b>Total</b>	<b>6,604,634</b>	<b>4,801,433</b>

The increase of TZS 1,803,201,000 i.e., from TZS 4,801,433,000 for year 2021/22 to TZS 6,604,634,000 for year 2022/23 is mainly attributed by increase in the provision for impairment of Receivables.

	2022/23	2021/22
	TZS'000'	TZS'000'
<b>6.17 Contractors Development Related Costs</b>		
Contractors' seminars & Workshops expenses	647,866	671,647
Training of Contractors	1,369,150	1,495,372
Research and Studies	149,492	76,113
<b>Total</b>	<b>2,166,508</b>	<b>2,243,132</b>

The decrease of TZS 76,623,000 i.e., from TZS 2,243,131,000 for year 2023/22 to TZS 2,166,508,000 in 2022/23 is mainly attributable to savings in seminars and workshops

	2022/23	2021/22
	TZS'000'	TZS'000'
<b>6.18 Board Expenses</b>		
Board Expenses	121,641	282,221
Directors Fees	34,000	55,270
<b>Total</b>	<b>155,641</b>	<b>337,491</b>

Decrease of TZS 181,850,000 in Board expenses incurred during the year 2022/23 is mainly attributable to nomination of the Board on the second half of the year.

	2022/23	2021/22
	TZS'000'	TZS'000'
<b>6.19 Cash Flows Workings</b>		
<b>6.19.1 Revenue from Non-Exchange transactions</b>		
Fines and penalties	554,475	568,640

**CONTRACTORS REGISTRATION BOARD**

<b>Total</b>	<b><u>554,475</u></b>	<b><u>568,640</u></b>
<b>6.19.2 Revenue from Exchange Transactions</b>	<b>2022/23</b>	<b>2021/22</b>
	<b>TZS'000'</b>	<b>Restated TZS'000'</b>
Opening receivable	12,446,017	10,140,343
Revenue during the year	15,773,763	13,538,861
Sub total	<b>28,219,780</b>	<b>23,679,204</b>
Less		
Closing receivable	16,382,137	12,446,017
Less unrealised gain	(29,223)	(22,490)
Sub total	<b>16,352,914</b>	<b>12,423,527</b>
Less Previous year advance payment	106,301	91,749
<b>Total</b>	<b><u>11,862,728</u></b>	<b><u>11,163,928</u></b>
<b>6.19.3 Other Income:</b>	<b>2022/23</b>	<b>2021/22</b>
	<b>TZS'000'</b>	<b>TZS'000'</b>
Other Income (Note 6.14)	138,565	52,671
Less: Unrealised gain	(29,223)	(22,490)
	<b>109,342</b>	<b>30,181</b>

Unrealised gain is the gain on foreign fees debtors arising from the exchange rate fluctuation between the rate used at the time of raising debit note(s) the rate in use at the time actual payment is made and receipted in the cash book.

<b>6.19.4 Personnel Expenses</b>	<b>2022/23</b>	<b>2021/22</b>
	<b>TZS'000'</b>	<b>TZS'000'</b>
Total Personnel Expenses	4,834,027	5,338,242
Staff Payments	57,078	-
Less: Provision - Complementary Benefit	(228,439)	(206,399)

## CONTRACTORS REGISTRATION BOARD

Decrease in Staff leave provision	13,186	(17,553)
<b>Total</b>	<b><u>4,675,852</u></b>	<b><u>5,114,292</u></b>

### 6.19.5 Administrative Expenses

	2022/23 TZS'000'	2021/22 TZS'000'
Opening Payable	567,968	59,981
Total Administrative Expenses	6,604,634	4,801,433
<i>Less:</i> Provision for Bad Debts	(3,675,381)	(1,439,494)
Closing payable	(862,754)	(507,987)
<b>Total</b>	<b>2,634,466</b>	<b>2,853,952</b>

### 6.19.6 RECONCILIATION OF CASH FLOWS FROM OPERATING ACTIVITIES TO SUPPLUS/DEFICIT

	2022/23 TZS'000'	2021/22 TZS'000'
Surplus for the year	2,238,126	1,094,976
Depreciation	467,868	344,897
	<b>2,705,994</b>	<b>1,439,873</b>
(Increase)/Decrease in Trade and Other Receivables	(317,817)	(892,038)
(Increase)/Decrease in Contractors Assistance Fund (CAF) Deposit	102,162	(78,415)
(Increase)/Decrease in Provision (Accrued Leave)	(13,183)	17,551
(Increase)/Decrease in Trade and Other Payables	228,560	522,540
(Increase)/Decrease in Provisions for (Complimentary Benefits)	228,439	206,399
<b>Net Cash Flows from Operating Activities</b>	<b>2,729,829</b>	<b>1,215,910</b>

### 6.20 Contingent Liabilities

In 2002 The Board established a Contractors Assistance Fund (CAF) to assist and/or guarantee contractors on advance guarantees and bid bonds. The Board had set aside TZS 4.02 billion deposited with CRDB bank PLC on FDR terms. As at 30 June 2023 the Board guaranteed contractors



## CONTRACTORS REGISTRATION BOARD

work to the tune of TZS 4.12 billion. Contingent liability arises as a result of possible default by contractors to meet the requirements of the guarantee and the bid bonds whereby the Board shall be clearly bound to repay the guaranteed amount. 190 Contractors benefited from the guaranteed amount.

	2022/23	2021/22
	TZS'000'	TZS'000'
<b>6.21 Capital Commitments</b>		
Authorized and contracted for	-	1,206,572
<b>Total</b>	-	1,206,572

### 6.22 Corporate Tax

The Board is exempted from Corporation tax.

### 6.23 Related Party Transactions

Related party transactions are dealt with at arm's length in the normal course of business and on the terms and conditions similar to those applicable to other customers. Related party transactions involve remunerations of directors and the key management personnel (Heads of departments and Units) During the year ended 30 June 2022 remunerations to the Board members and the key management personnel were as follows: -

	2022/23	2021/22
	TZS'000'	TZS'000'
Board Expenses		
Directors' Fees	55,270	55,270
Key Management Personnel Remuneration	1,076,981	1,076,981
<b>Total</b>	1,414,472	1,414,472

Transactions with other Government Entities		
S/NO.	INSTITUTION	AMOUNT (TZS)
1	WORKERS' COMPENSATION FUND	14,218,194.46
2	TANZANIA REVENUE AUTHORITY	117,711,521.72
3	TANZANIA TELECOMMUNICATION CO. LTD	58,824,460.32
4	TANZANIA TELECOMMUNICATION CO. LTD	9,298,882.53
5	NATIONAL INSURANCE CORPORATION	88,347,091.73
6	CONTROLLER AND AUDITOR GENERAL	3,000,000.00
7	NATIONAL HEALTH INSURANCE FUND	170,101,029.57
8	NATIONAL PRINTING CO. LTD	11,800,000.00
9	ARCHITECTS AND QUANTITY SURVEYORS REGISTRATION BOARD	5,985,000.00
10	ENGINEERS REGISTRATION BOARD	3,500,000.00

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## CONTRACTORS REGISTRATION BOARD

Transactions with other Government Entities		
S/NO.	INSTITUTION	AMOUNT (TZS)
11	NATIONAL BOARD OF ACCOUNTANTS AND AUDITORS	7,310,000.00
12	PUBLIC PROCUREMENT REGULATORY AUTHORITY	1,500,000.00
13	TANZANIA INSTITUTE OF QUANTITY SURVEYORS	1,000,000.00
14	TANESCO	94,832,010.27
15	DUWASA	12,195,873.42
	<b>TOTAL</b>	<b>599,624,064.02</b>

### 6.24 Events Subsequent to the Reporting Date

There are no events subsequent to the reporting date of such nature that would require additional disclosure or adjustments to the financial statements.

### 6.25 Comparative Figure

Where necessary, comparative figures have been re-classified to conform to the current year's presentation.

Also there are some of the comparative figures (Prior year 2021/22) have been restated as narrated in the table below.

Item affected	Prior amount before restatement/reclassification	Amount after restatement /reclassification	Reason for restatements/reclassification
	TZS	TZS	
	'000"	'000"	
Cash and Cash equivalents	7,030,039	7,387,249	Understatement of cash and cash equivalent at Local Account CRDB Bank, which were recorded as negative balance of TZS. 145,153,000 while were supposed to be recorded balance of TZS. 212,056,000 as recorded now
Trade and Other Payables	317,060	674,270	Understatement of payables, which were as a result of unpaid cheque to creditors while the payment were not affected to the bank.
Revenue from Non Exchange Transaction	13,612,336	568,640	This was as result of reclassification of the revenue from Non exchange transaction which were wrongly classified in this class, while the amounts, in accordance to IPSAS 23, required to be classified as a revenue from exchange transaction.

## CONTRACTORS REGISTRATION BOARD

Item affected	Prior amount before restatement/reclassification	Amount after restatement /reclassification	Reason for restatements/reclassification
	TZS	TZS	
	'000"	'000"	
			Now classified accordingly. The impact is on Statement of performance and Cash flow
Revenue from Exchange Transaction	495,165,	13,538,861	This was a result of proper classification of revenue from exchange transaction as required IPSAS 23, comes from improper classification of revenue from Non exchange transaction, reported in prior year,. Now classified accordingly. The impact is on Statement of performance and Cash flow

### 6.26 Functional and Presentation Currency

These financial statements are expressed in Tanzania Shillings which is the Boards functional and presentation currency.